

### BIM AND DIGITALIZATION: HOW TO CONVERT THESE CHALLENGES IN GREAT CHANCES FOR PRECAST CONCRETE INDUSTRY

#### Alejandro López Vidal – Technical Director ANDECE





- Spanish Precast Concrete Association
- Founded in 1964
- + de 100 precast producers de PH (70% of Spanish industry) & 20 admembers (materials and services suppliers)
- BIBM members amongst other important construction federations
- Main goal: to ease the labor of our members and help them to improve their competitiveness within a very shifting context





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#### 10+1 challenges of the construction sector for the new decade



1) SDG's in building

Arising construction challenges

- 2) Construction for health
- Industrialize to be more effective
- 4) Urban agenda
- 5) Collaborative construction
- 6) Need to <mark>digitize</mark>
- 7) Digital Twin in construction

8) Towards a New Building Code and a New Contracting Law

9) Advanced financing mechanisms, housing use models

10) Decarbonization of construction and circular economy

10+1) Training for the new construction



## Arising construction challenges



Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation



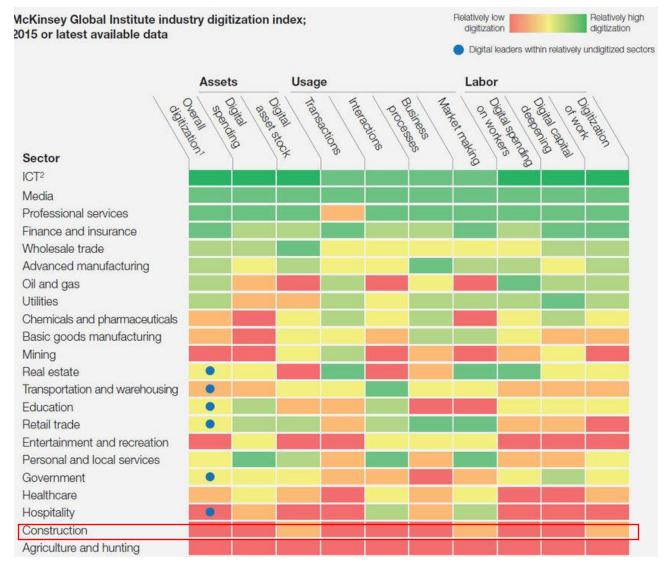


### Digital transformation figures

- The global digital transformation market is projected to grow from \$469.8 billion in 2020 to \$1,009.8 billion by 2025, increasing at a rate of 16.5% per year (Research&Markets, 2020)
- > 65% of the world's GDP is predicted to be digitized by 2022 (IMF, 2020)
  - 55% of startups have already adopted a digital business strategy (IDC, 2018)
  - 38% of traditional businesses have adopted a digital business strategy (IDC, 2018)
- 39% of executives expect to benefit from their digital transformation initiatives in 3 to 5 years (Fortinet, 2018)
- Digital transformation = technology + data + processes + organizational change



### Where we are?

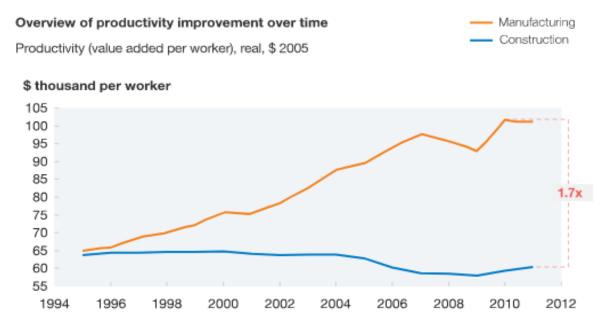


Source: McKinsey Global Institute. Industry digitalization index, 2016



# **Construction productivity**

Productivity in manufacturing has nearly doubled, whereas in construction it has remained flat.



Source: Expert interviews; IHS Global Insight (Belgium, France, Germany, Italy, Spain, United Kingdom, United States); World Input-Output Database

McKinsey&Company

#### At least 20% is waste

- ~10% materials are wasted
- ~30% of construction is rework
- ~40% of jobsite work is unproductive
- ~40% of projects are over budget
- ~90% of projects are late

Mostly due to ineffective communication, planning and collaboration

## MANDECE On-site (conventional) vs Off-site (industrialized)



- Predictable physical activities, for which it is easy to establish a typified procedure, and which occur in a controlled environment (e.g. precast products manufactured in an industrial plant) are highly automatable.
- The activities carried out on the site or plot on which it is built, to which a large percentage of time is currently dedicated, have a medium-low potential.
- Those that involve responsibility or applying experience to solve unexpected situations, quite typical for example in the rehabilitation works of buildings of a certain age, are not very automatable.

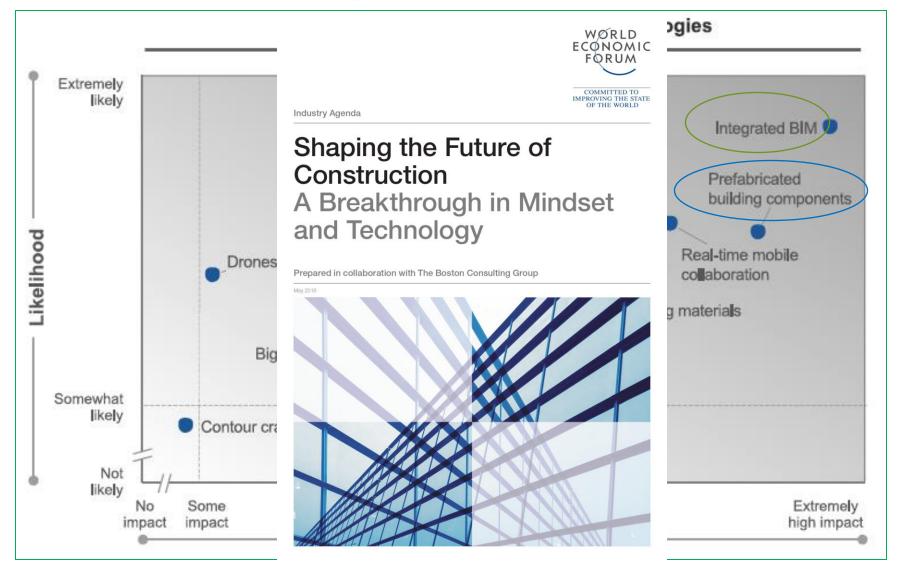
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### Shaping the Future of Construction



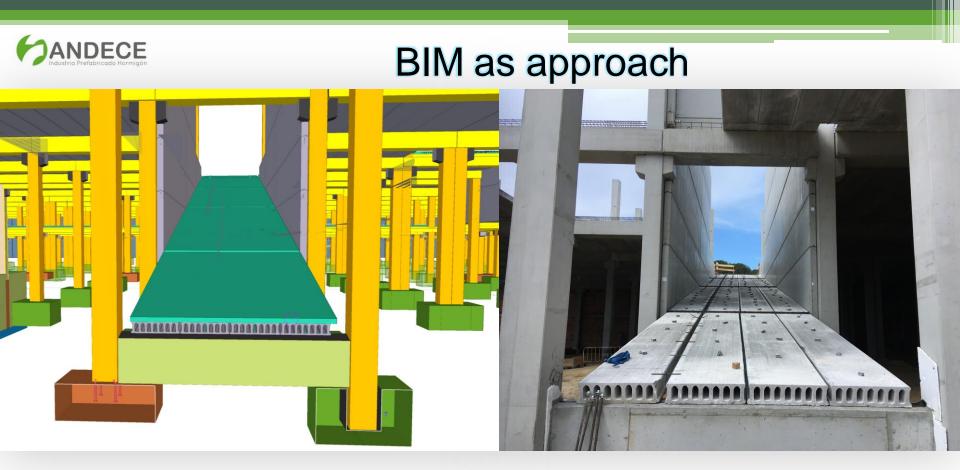
Source: World Economic Forum. 2016



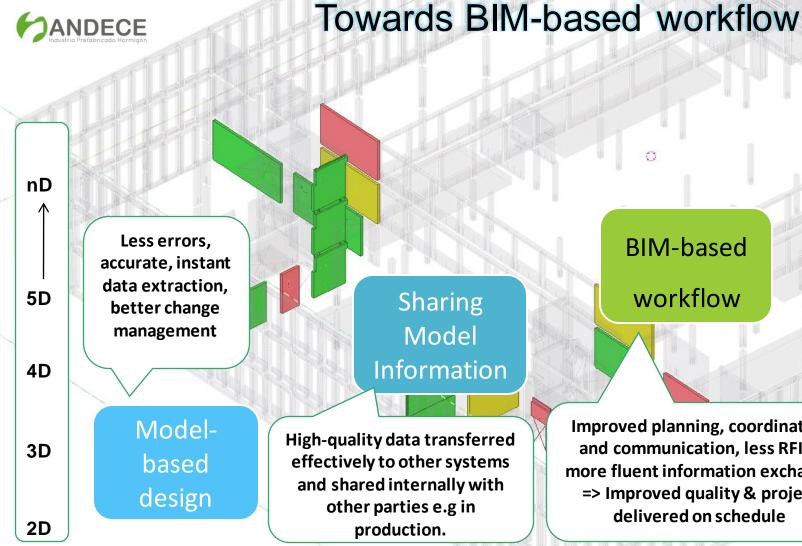
### **BIM** as approach



- ➤ Use of a shared digital representation of a (construction) asset to facilitate design, construction and operation processes, and provide a reliable basis for decision-making from 2D to 3D (→ 4D ... 7D), from drawings to digital models: lines → volumes with information
- It offers a better follow-up in the elaboration, execution and maintenance of a project, avoiding risks and inconsistencies in design and documentation generated



- Change of approach: traditional (tasks and responsibilities are diluted) to much more technical one (work = project), with technology support
- Designed mainly for buildings (↑ number of components, ↑ risks of collisions, ↑ diversity of stakeholders) rather than for infrastructures



**BIM-based** 

workflow

Improved planning, coordination and communication, less RFI's, more fluent information exchange => Improved quality & project delivered on schedule

# **MANDECE** The importance of software to be selected

- Choose the software best suited for the purpose (material, type of construction, systems to be modelled...)
- Freedom to transfer data between different tools (interoperability with clients/designers softwares)
- Return of investment
  - Software/s (licenses)
  - Training
  - Period to get the maximum profit from use of software



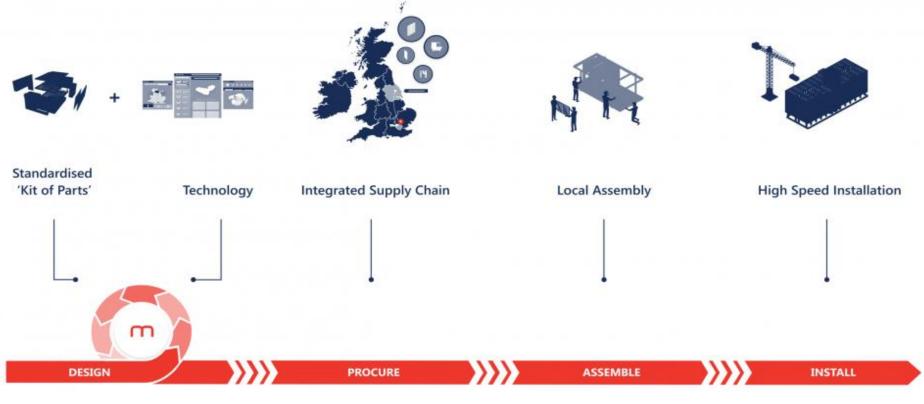
## **EXANDECE** Prescription (from design): only precast parts

It also permits to look earlier the final appearance of the real work as a way to convince other agents (developers, architects, builders...) about the constructive solution (in favour of industrialization)



## MANDECE Prescription (from design): the whole "package"

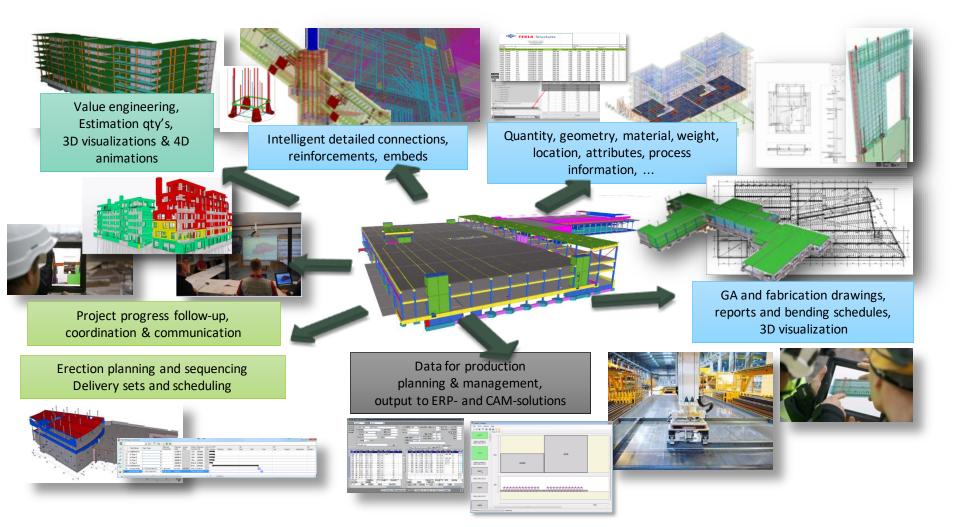
Boosting networks of different manufacturers to produce the parts kit rather than building dedicated factories unlocks the scalability and digitization of the parts kit and allows generative design software to quickly repeat comparable solutions, freeing architects to focus on the value-added aspects of their creative input



#### Source: MODULOUS



### Minimize costly surprises and rework, enhance information transfer and coordination



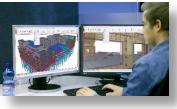


### Model-based working supports users through the fabrication process





Estimator, Sales manager



Detailer, Drafter



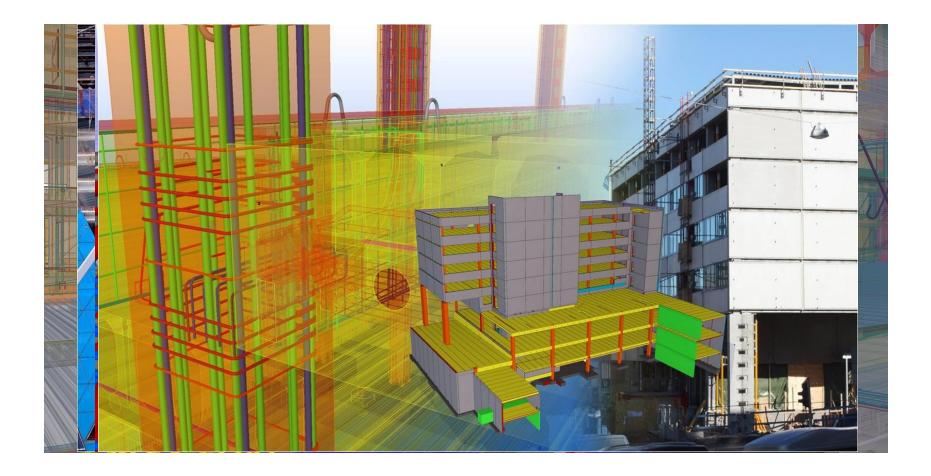
Production Planner, Purchaser Delivery coordinator



Installation manager/ coordinator



# Constructible (fabricable) models





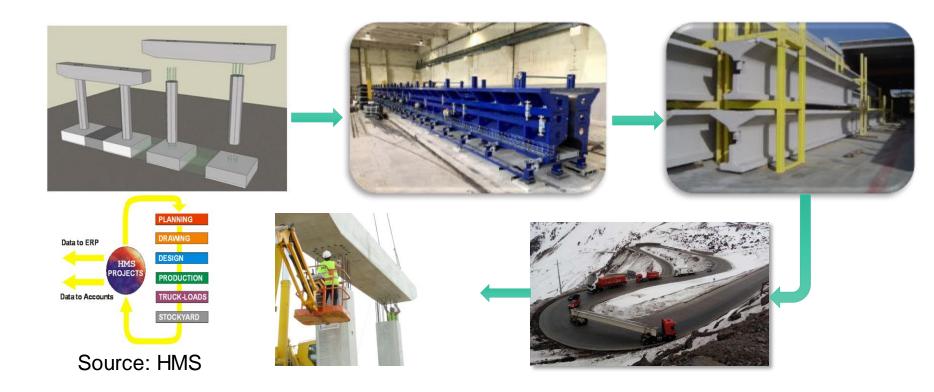
### Our role as (just?) products suppliers

(EN 13369) Product made of concrete and manufactured according to a specific standard, in a place other than its final location of use, protected from adverse environmental conditions during manufacturing and which is the result of an industrial process under a factory production control system, with the possibility of shortening delivery times



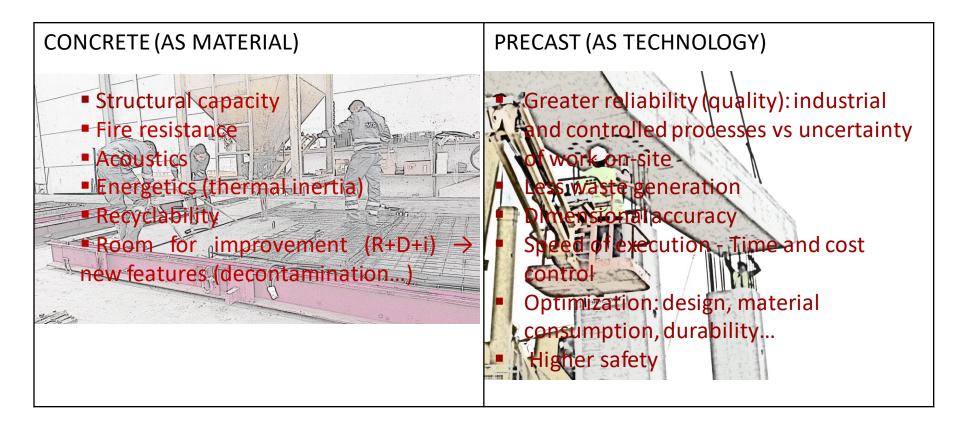
## MANDECE Information control along all the construction stages

(EN 13369) Product made of concrete and manufactured according to a specific standard, in a place other than its final location of use, protected from adverse environmental conditions during manufacturing and which is the result of an industrial process under a factory production control system, with the possibility of shortening delivery times





### Precast + concrete = industrialization

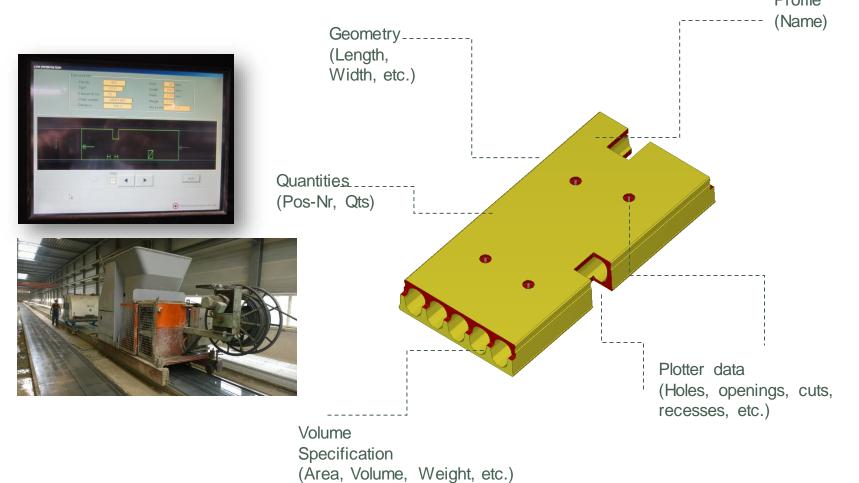


### Sustainability + Digitalization = ¿Industrialization?



# Efficient production

Complete description of every precast element and its history from 3D model design to dispatch (traceability)
Profile





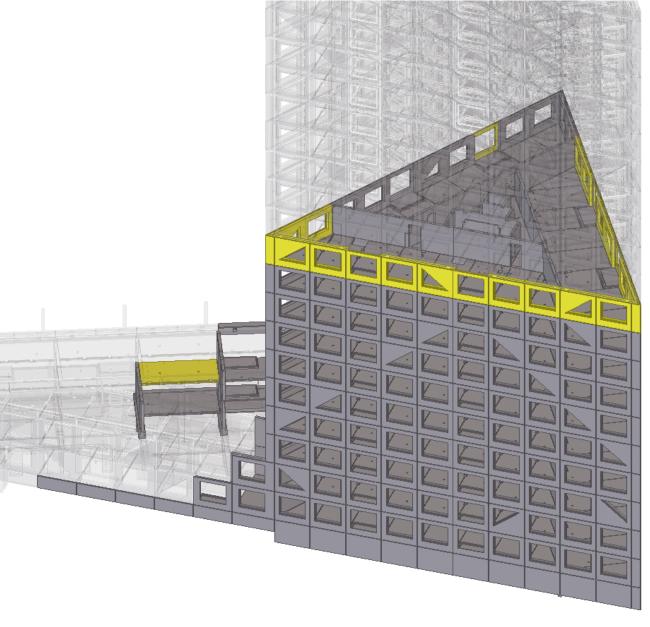
# Efficient production / logistics

Track/moulds management according to truck load planning

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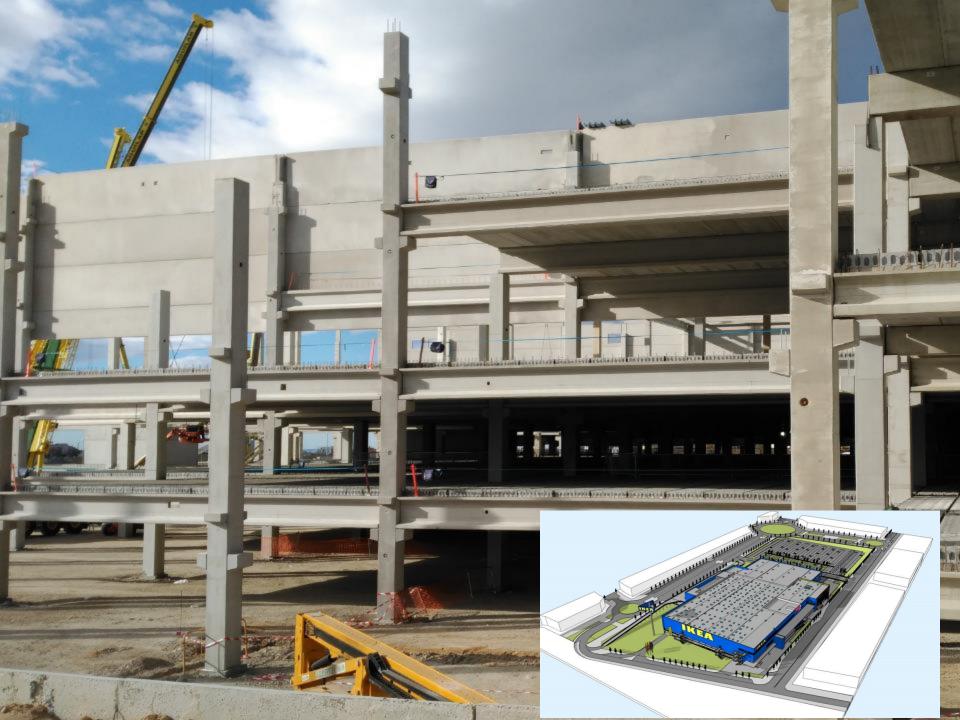


## Efficient execution



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# Advantages from the beginning

- Enhance the collaboration between the precaster (Engineering Role) with software supplier (TEKLA - Construsoft)
- ➢ Great improvement in times (↓35% deadline), detection of design errors (↓75%)...
- Very little uncertainty: the work is defined in the project
- Dimensional accuracy and coordination
  - Complete definition elements (geometry, technical characteristics) and invariable
- There is no turning back to only CAD use



## **Global efficiency**





- Is BIM neccesary? Do my clients request me the use of BIM? Is it or not mandatory within the region/works/projects where I perform?
- > Will it allow me to be more competitive/efficient?
- How many resources will I have to invest?
  - ✓ Software/s licenses
  - ✓ Training
  - ✓ Digitization of portfolio
    - Internal or external development
    - Amount of data (LOD)
    - Just website and/or BIM objects platforms

## Degree of implementation/interest(1)

➢ Structural elements for buildings and civil works → More industrialized process

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- Reinforced and prestressed concrete elements (use of steel)
- Medium and big enterprises, able to participate on design decisions
- Each company has their own designs (mouds, software)

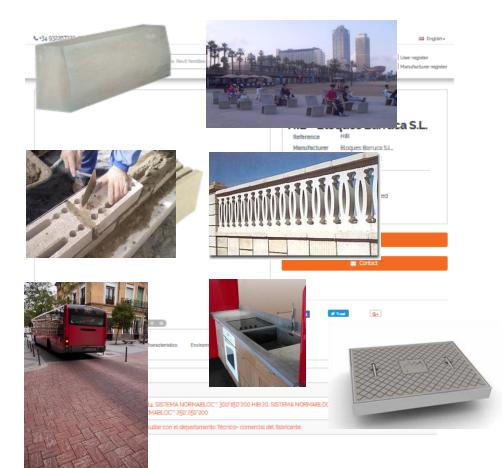


- ➤ Technical caracteristics ≈ harmonized standards under M/100
- ➢ Advanced BIM by both external demand and internal efficiency (design → production → installation)

### Degree of implementation/interest (2)

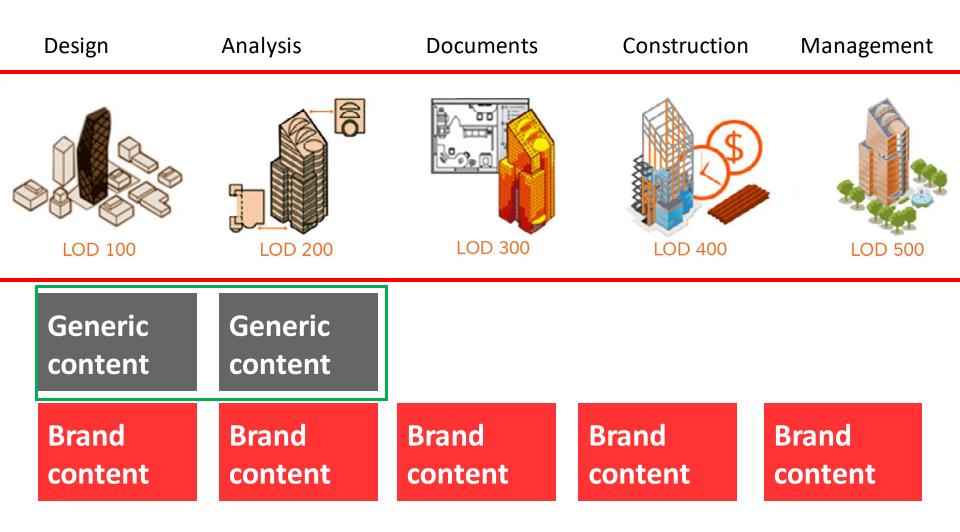
- ➢ Non structural elements (very standardized elements) → Lack of industrialization (very dependent of the execution itself)
- Precasters: small and médium enterprises, generally no intervening on design decisions and final execution
- ➤ Technical caracteristics ≈ harmonized standards under different mandates
- Small/medium adaptation to BIM
- Brand strategy

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## What could we do from ANDECE?





## BIM objects – Generic platform

Selection of representative products  $\rightarrow$  Digitization into BIM files (IFC)

- Paving units
- Blocks
- Beam and block floor systems
- Bridge girders
- ➤ Furniture
- Hollow core slabs
- Poles
- Pipes
- > Wall elements
- Railway sleepers
- …41 precast products







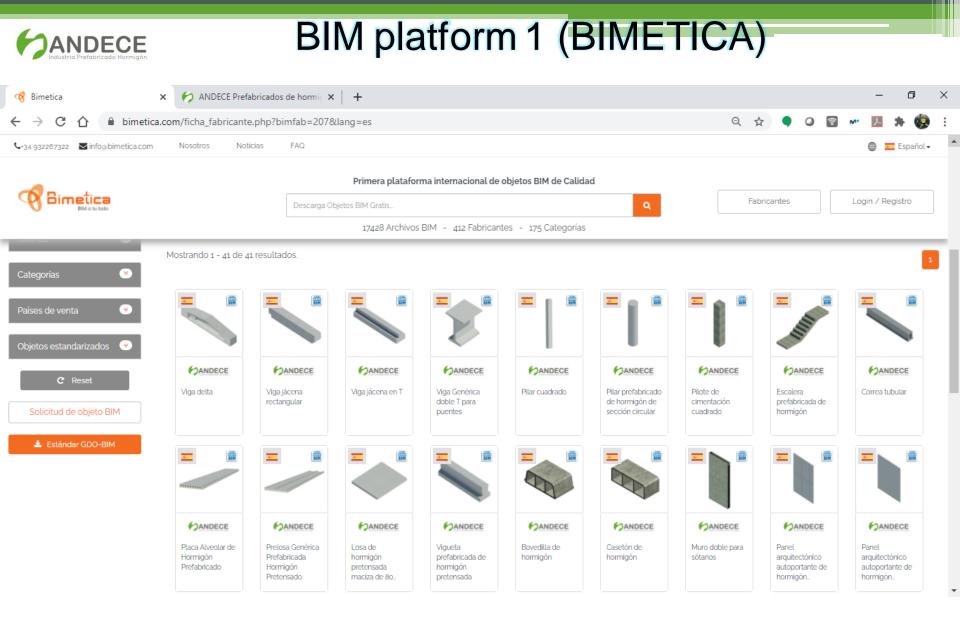












www.andece.org/galeria-genericos-bim-de-andece/

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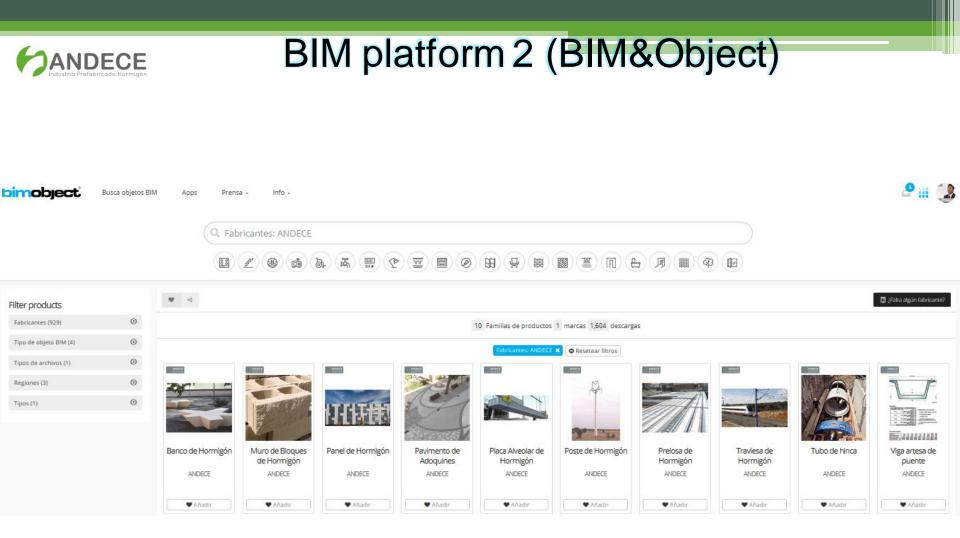
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➢ Flexibility to define the content structure according to BIM standards and rules → creation of common language of data

#### > Pset:

Direct management of BIM precast library

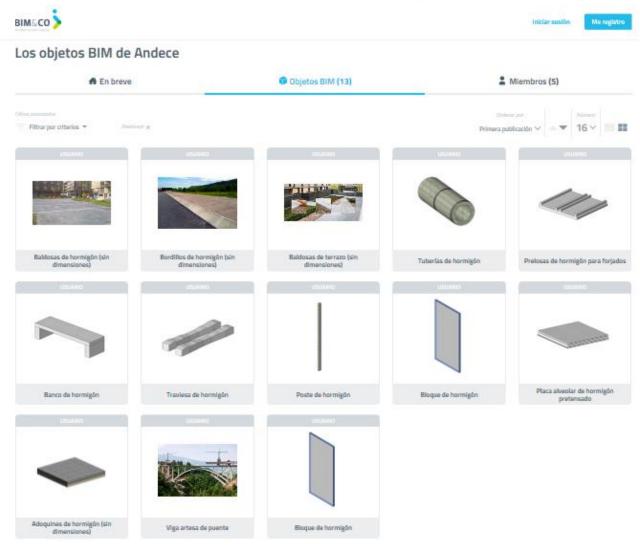
- Geometry (fixed dimensions and open dimensions)
- Technical performance (according to harmonized standard) and other data (EPD values...)
- Serve of basis files for our precast members (reducing time of development, use the same formats...)



### www.andece.org/galeria-genericos-bim-de-andece/

# BIM platform 3 (BIM&CO)

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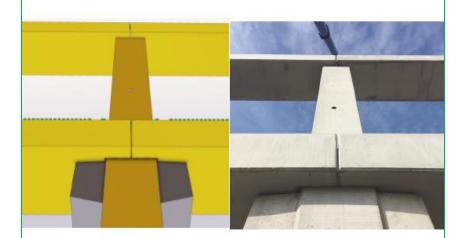
### www.andece.org/galeria-genericos-bim-de-andece/



# BIM for precast concrete producers

### Guías técnicas ANDECE





BIM technical guidance for precast concrete manufacturers

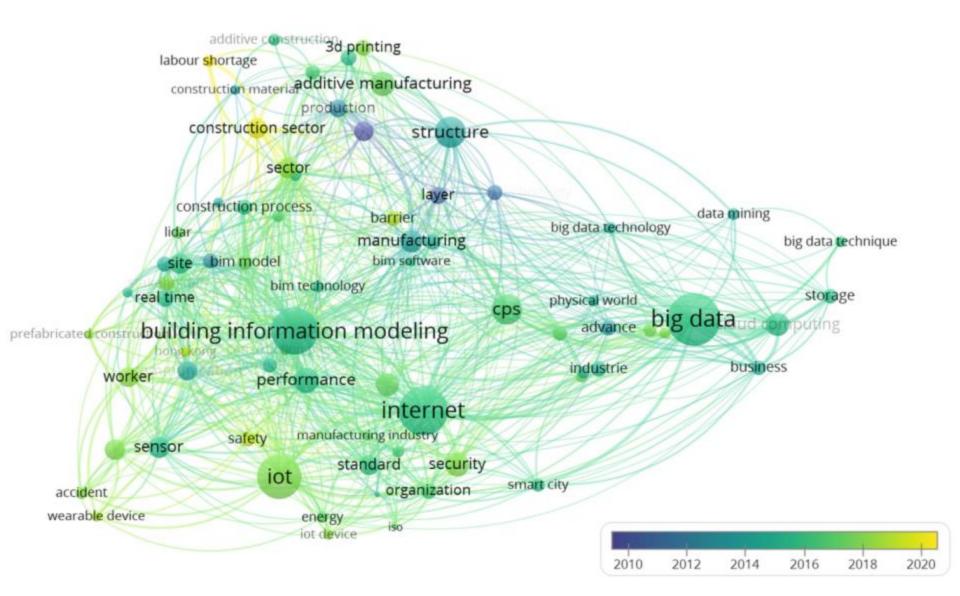
Versión 4 - Septiembre 2020

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## Digital strategy for the precasters (2)







Embedded sensors: real-time measurement of curing  $\rightarrow$  strength development

- Knowing when heating is required
- Estimation of energy costs
- Customized suggestions for optimization



Source: Maturix is a complete solution for concrete strength monitoring. The sensor solution helps precast concrete plants to optimize processes and work more efficiently. The concrete strength is calculated by taking temperature measurements in the concrete directly





Other kind of technological devices for production machinery, to increase efficiency and safety within the precast plants



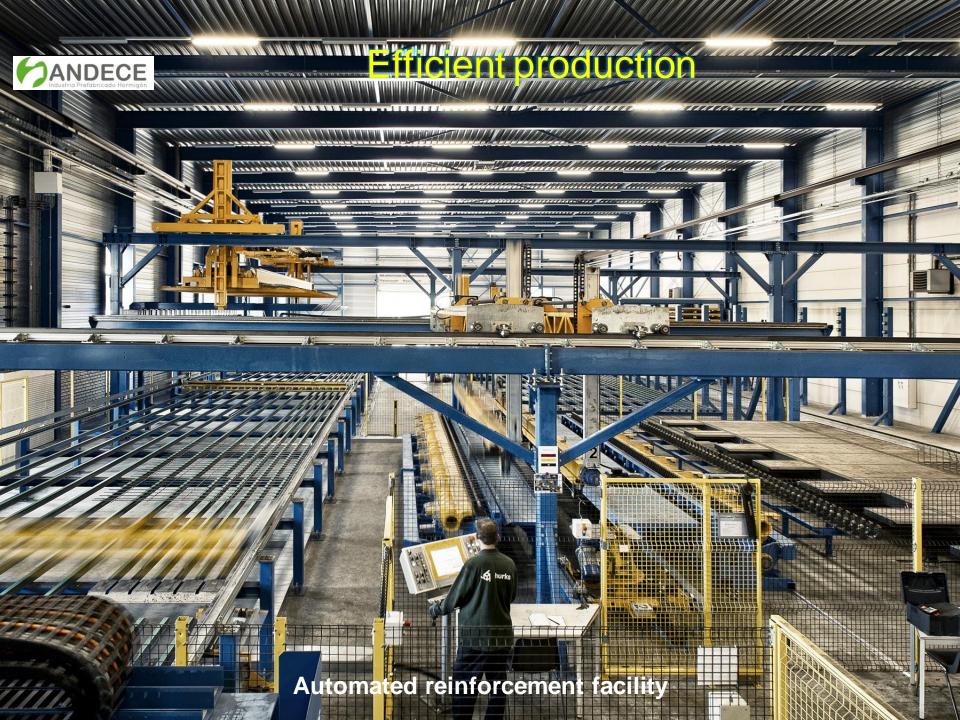
Source: BIANCHI. Backeye (R) 360 is a camera with 360° vision all around the vehicle that uses appropriate software to process the images from the four ultra-wide-angle cameras into a single image, combine and display them in real time on the monitor in the driver's cabe



# IoT (Robots)



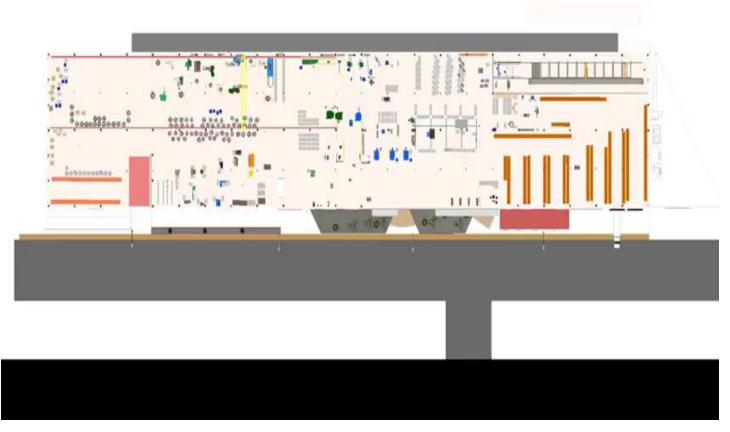
Source: TECNALIA





# Virtual factory





Source: Digital Twin of the RECENSE factory which produces metallic elements (fixings, connections,...) for precast concrete elements



# 3D printing



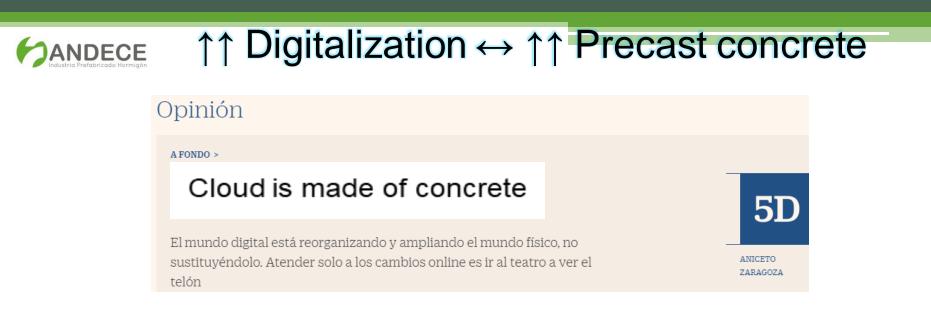
Source: First pedestrian bridge made of 7 precast concrete pieces 3D printed. ACCIONA, Alcobendas (Madrid). 2016



# Augmented reality



Source: Apps like Morpholio AR Sketchwalk allows us to implant our 3D model of the building on its real location and tour it virtually, from our mobile or tablet, or using virtual reality glasses. It even allows to raise the walls of the internal divisions, for a greater understanding of the space.



> Increasing of e-commerce (+400% online purchases for the last 7 years)  $\rightarrow$  Logistic buildings  $\rightarrow$  Total precast concrete buildings





- ➤ Increasing of e-commerce → Logistic buildings → Total precast concrete buildings
- $\succ$  Teleworking  $\rightarrow$  Second homes out of cities, new nearby facilities





- ➤ Increasing of e-commerce → Logistic buildings → Total precast concrete buildings
- $\succ$  Teleworking  $\rightarrow$  Second homes out of cities
- New energy infrastructures

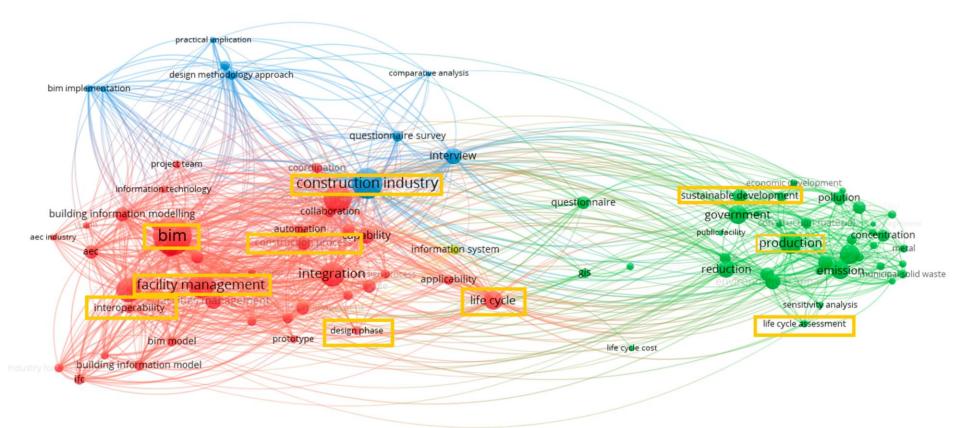
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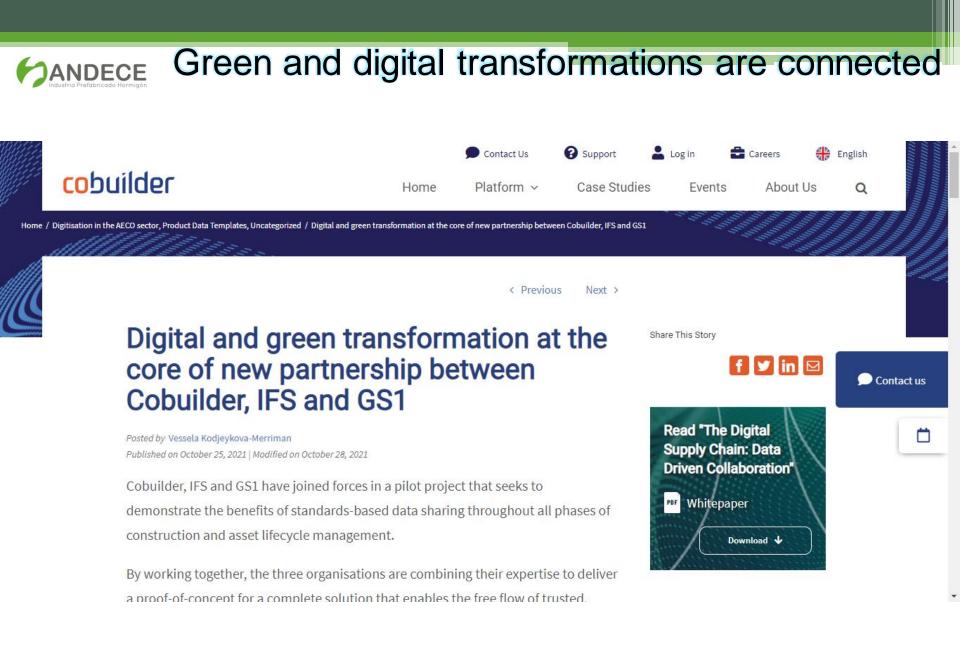




## Arising construction challenges



## Digitalization + Sustainability = Industrialization



### Source: COBUILDER



## Digitized products $\rightarrow \uparrow$ Circular economy

### Pasaporte de Materiales

EDIFICIO SÓCRATES



\*Según modelos estimativos elaborados con KPMG y EIG

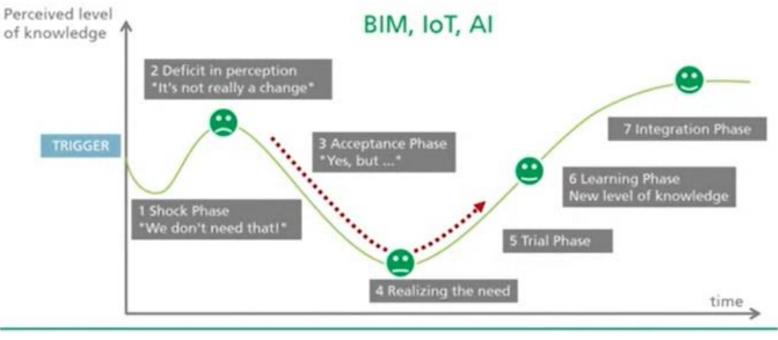
Source: Gonsi Sócrates. First bulding fully designed under EC principles. CONSTRUCIA



# Implementation of digitalization

### STATUS OF DIGITIZATION

PROBLEMS FOR CHANGE



Source: FRAUNHOFER

Construction industry is aware of the need for digitalization but the problem is its implementation



# Don't wait more to jump into digital era

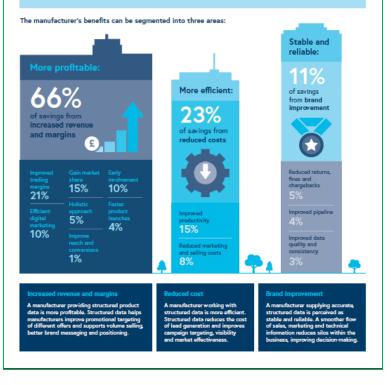
The Institution of Engineering and Technology



<b>Digitisation for</b>	C	onstru	uction	pro	duct
manufacturers:	а	plain	langua	age	guide

How manufacturers can structure and share data safely and sustainably.

The plain language guide helps decision-makers in manufacturing identify why supplying structured data is important, how to avoid poor investment decisions, how to set priorities for information management, and ways to safety share product information across the supply chain.





Source: The Institution of Engineering and Technology



## Other technical documents related

#### Changing the way of work in the construction sector - part 1: the background

### To "BIM" or not to "BIM" – The precast concrete industry

Increasing introduction of BIM methodology within the projects is such an exc definitive consolidation. Both BIM and precast concrete are based on similar lifetime costs and, as result, more efficiency along the whole construction p sector. The aim of this article, divided in two parts, is not to present BIM met development, to forese how will be the scenario in the upcoming years, and t be pretty connected with the success of BIM implementation within the compa

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	Alejandro López Vidal, Technical Director of ANDECE, Spain
Basic	c concepts about BIM
const tion o	ing information modelling (BIM) is a new approach to design, ruction and facility management in which a digital representa- of the building process is used to facilitate the exchange and operability of information in digital format.
proje	interoperability among different stakeholders in construction cts may be seen as a modern version of the Tower of Babel. enturies people have designed, built, and maintained facilities.

However, with the increasingly costly and inefficient processes used, the time, cost, material, and labor expended result in disappointing quality, value, and financial returns. Construction projects today are complex and involve highly specialized and fragmented professional services. They require strong interdisciptionary teams, with stakeholders willing to collaborate, including clients and their representatives, designers, contractors, and the range of specializat onsultants with their deep domain knowledge and despreience.

BIM is based on the integration of all available information of a project in an interactive 3D virtual model, gahering at least the geometry and technical data of the elements, the construction system or the spatial relations among the elements, but even also allow and or game and the spatial relations among the elements, but even also allow and or construction project as follows:

#### BIM 3D or how to communicate the design intent

BIM revolves around an integrated data model from which various stakeholders such as Architects, Civil Engineers, Structural Engineers, MEP System Engineers, Builders, Manufacturers and Project Owners can extract and generate views and information according to their needs. 30 BIM's visualizations capabilities enables participants to not only see the building in three dimensions before ground is ever broken, but dats to automatically update these views along the project life cycle, from earliest conception to demolition. BIM's Dielps participants to manage their multidisciplinary collaboration more effectively in modelling and analysing complex spatial and structural problems. Furthermore because accurate data can be collected along the project life cycle, and stored in the Building Information Model, new value can be added to predictive models allowing to resolve issues pracetively.

142 | CPI - Concrete Plant International - 1 | 2017

Changing the way of work in the construction sector - part 2: BIM experiences

### To "BIM" or not to "BIM" – The precast concrete industry cha

It is recognized that the use of BIM in design and construction is evolving. As we coul in CPI, issue 1/2017, increasing introduction of BIM methodology should be an excell definitive consolidation on the upcoming construction. We now review the main differer processes in a BIM approach, look some experience of precast concrete construction pro of precast concrete products on BIM libraries.

#### Alejandro López Vidal, Technical Director of ANDECE, Spain

#### The "I" of BIM is not only information, but (it should be more) industrialization

Construction projects are now complex and involve highly specialized and fragmented professional services. They require strong interdiscipliancy teams, with stakeholders willing to collaborate, including clients and their representatives, designens, contractors, and even construction product suppliers. Using BIM, all project collaborators are working around the same virtual model; any change in one component may not occur without all the players adjusting their systems simultaneously and with accuracy.

Moreover, it has to be pointed out that precast concrete construction solutions after such a wide range of technical and functional advantages against the conventional use of concrete: faster, more quality control, less site impact, less waste, more durability or lower lifetime costs.

Above all, there is a significant factor in which BIM approach and the industrialized precast concrete construction coincide: the accuracy. Both concepts are required to fulfit the geometrical accuracy during the whole construction stages to reach the success of the work at the end

It is indispensable to comply with the design product dimensions and production and installation tolerances in order to connect precast elements adequately without collisions among them, or even Fig. 3: This cor

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lists document

using PDF, CAL



Figures 1 and 2: ((1)) Precast concrete structure; ((2)) On-site concrete structure

150 OPI - Concrete Plant International - 21 2017

#### NEWS

BIM, Digitalization and Industry 4.0

### Great challenges of the next decade – great chances for the precast concrete industry

Alejandro López Vidal, Technical Manager ANDECE, Spain

"There's nothing like a challenge to get the best out of yourself". Talking about challenges is talking about the future but applying measures right now. We are currently experiencing an exceptional situation due to the health emergency caused by the expansion of the Covid-19 virus, which is having multiple side effects at all levels. Some of the consequences have a very direct relationship with greater use of digitization, such as increased teleworking, meetings or online events, or an impressive increase in e-commerce. Perhaps when this situation is overcome, the most noteworthy consequences will be that various avenues of digitization that were already previously being introduced, have accelerated their implementation process.

The construction sector is one of the least in which technology has been introduced and is further from this inevitable digital transformation that almost any productive sector has been in place for the last years, especially if we focus it in its execution stage, which is usually carried out in a dynamic environment, with a high level of uncertainty and enormously dependent on the qualification of the available workforce at the site of construction is based on products and systems manufactured in a factory, offering a higher technical potential of automation as result of much more predictable tasks, with previously defined personnel and machinery, with greater experience effect and which rea based on the systematic repetition of instructions, rules and calculations.

In this respect, prefabrication as a variant of industrialized concrete construction, is based on anticipating the factory, a much more controlled, planned and automated environment than the work itself, as many production processes as possible, so it is almost inevitable that the use of digitization will provide an additional impetus to consolidate all the advantages it brings - less waste, durability, optimized sections, less dependence on available on-site workforce, work safety, etc. - and further improve the efficiency in the design, manufacture or logistics of precast elements, as opposed to on-site construction.

16 CPI - Concrete Plant International - 6 | 2020

### Building the construction sectors' digital future: DigiPLACE Project [1]

The construction sector is a key driver for the economy, but it is one of the poorest performers in terms or productivity and innovation. It has yet to embrace dig tal innovations that could help improve productivity and profitability. The EU -funded DigPLACE will create a common ecosystem of innovation, standardization and commerce to increase the construction sector's productivity and end product's qualky in terms of buildings and infrastructure. It will also investigate what kind of digtal transformation will improve productivity and efficiency. The project's results will impact the development and competitiveness of the construction value e chain.

#### BIM and precast concrete

At the core of this technological evolution is found the BIM methodology, which consists in the creation of digital models of the project, whether a building or an infrastructure, through increasingly advanced software that allow to share these models among the different agents involved: architecture and engineering, builders, developers and suppliers.

As we already describe at two previous articles here [2], as it happens in prefabrication, BM is based on setting an accurate and unequivocal definition of each construction component, ensuing geometric and spatial precision in such a way that errors that are normally emerged during the execution due to deviations or unforeseen events are minimized, which have unprecitable damage and that are especially inherent to the traditional construction being fundamentally conditioned to the good or poor execution of the on-site workforce, but that in the case of precast concrete must be avoided from the early design phase in order to guarantee the correct assembly among the different elements.



# Thank you for the attention

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